

A table showing a 5x5 risk matrix with probability shown vertically rising from rare at the bottom to highly probable at the top. Horizontally the impact is shown from very low to very high.

Highly Probable	5 Moderate	10 Major	15 Major	20 Severe	25 Severe
Probable	4 Moderate	8 Moderate	12 Major	16 Major	20 Severe
Possible	3 Minor	6 Moderate	9 Moderate	12 Major	15 Major
Unlikely	2 Minor	4 Moderate	6 Moderate	8 Moderate	10 Major
Rare	1 Minor	2 Minor	3 Minor	4 Moderate	5 Moderate
	Very Low	Low	Medium	High	Very High

Business as usual incident management techniques can be used to address those occurring on the left side of the matrix. These are more expected events that are rated as possible or higher.

Business continuity management is brought into play for events with lower probability but with higher impact, those rated as medium for example. Crisis management is often brought into play when events occur that have a similar probability of occurring as those requiring BCM but will lead to higher impacts for the organisation. Finally in the bottom right of the matrix we see black swan events that are rare but of very high impact. Again these are dealt with using crisis management techniques.